



2026

# From Compliance to Care: Integrating accountability in organisations



## Credits

3 ECTS



## Dates

12 January – 13 February 2026



## Format

Online (combination of self-study and live sessions). Live sessions are scheduled once a week. All live sessions are in group and mandatory – Usually in early afternoon CEST.

*Online course requires app. 15 hours of dedicated work per week. We recommend that participants allow at least 25% of their time for the course and adapt their professional activity accordingly and with flexibility on working hours.*



## Language

English



## Fees

- **Full price:** CHF 1'700
- **Partner rate (MSF, ICRC, UNICEF, IOM):** CHF 1'360 (20% discount)
- **Special Rate for Government and NGO/CBO Staff:** CHF 850. Available exclusively to staff from local and national NGOs, CBOs, and government employees in low/middle-income countries. Proof of local employment and salary required.



## Lecturer

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## Short description

How can organisations move from compliance-driven accountability to relationships of trust, dialogue, and co-creation with affected communities? What are the concrete steps through which this commitment can be realised? This executive course explores accountability as a shared responsibility across humanitarian, development and peacebuilding actors. Drawing on real-world cases, it examines how leadership, funding structures, and organisational cultures (developing standards, auditing) can either enable or hinder people-centred and locally led action. Participants will learn to design adaptive strategies and advocacy tools that promote ethical, inclusive and sustainable accountability.

This is a 5-week online course that can be taken as a stand-alone or as part of the Certificate of Advanced Studies in Accountability to Affected People (CAS AAP).

## Learning outcomes of the course

### **At the end of the course, participants will be able to:**

- Explain the evolution of accountability, from technocratic standards to relational and decolonial approaches
- Understand power dynamics within humanitarian and development ecosystems that shape accountability
- Analyse the main barriers that impact accountability mechanisms internally and externally
- Apply practical tools to strengthen trust, participation, and downward accountability in their organisations
- Develop an advocacy or organisational strategy to embed ethical accountability and people-centred approaches across programmes

## Workload

### **Around 75 hours of work overall, including:**

1. Synchronous live sessions (once per week)
2. Asynchronous self-study activities (individual or group work activities such as readings, interviews, podcasts, videos, in-class presentations, self-tests, case studies and simulation exercises, reflexive analysis, forum discussions etc.)

## Structure of the course

- **Week 1:** Accountability as ethics and practice (origins and challenges of AAP)
- **Week 2:** From standards to power: Rethinking relationships with communities (AAP frameworks)
- **Week 3:** Leadership and organisational culture (listening, reflexivity, gender and diversity)
- **Week 4:** Donor perspectives and systemic constraints (funding, reporting, risk management and advocacy)
- **Week 5:** Designing transformative accountability (evaluations and strategies)

## Audience

- Professionals in the humanitarian, development or social sector looking to improve the provision of humanitarian assistance through accountability lenses
- Professionals from any other sectors (donors, policy-makers, decision-makers) who wish to make accountability a driver of trust and transparency

## Admission requirements

1. A university qualification (Bachelor's degree or equivalent)
2. At least three years of relevant professional experience
3. Excellent command of English



**Application deadline and registration:**